

March 26, 2018

Mr. Clayton Chandler City Manager-City of Mansfield, Texas 1200 East Broad Street Mansfield, Texas 76063

Dear Mr. Chandler,

First, I want to thank you and the City of Mansfield for your continued interest in Republic Services (Republic) as your partner for solid waste and recycling services. Based on our prior discussions, we are providing a couple of service options for the City's review, which are outlined below.

<u>Proposal Option 1</u> – Existing service levels – Trash services provided in resident owned containers with twice per week service, recycling service in Contractor owned recycle carts once per week. Brush and bulk services will continue at existing service levels and parameters. Our proposed rates for existing service levels are as follows:

	Proposed	Current	Increase Amt.
Residential trash rate -	\$ 8.80	\$ 7.93	\$ .87
Residential recycle rate -	\$ 4.30	\$ 3.56	\$ .74
Total rate -	\$13.10	\$11.49	\$1.61

The new residential trash rates reflect an increase of 11.0%

The new residential recycle rate reflects a 20.79% increase due to increased processing costs and reduced prices on the resale value of the commodities collected.

The total increase to the residential rate is 14.03%

Under this option, commercial and roll-off rates will increase by 10%.

<u>Proposal Option 2</u> — Automated trash service in 95 gallon carts — Republic will supply each resident a 95 gallon cart for the collection of trash. Service will be once per week, and the city will be re-routed to accommodate a five day per week schedule. Residential recycle service will remain in carts once per week. Brush and bulk collection will be serviced once weekly and will be collected separately using two rear load collection vehicles. Existing parameters for bulk items and bundled brush will remain as is currently being done.

Our proposed rates for this option are as follows:

10 Year Term	Proposed	Current	Increase Amt.
Residential trash rate -	\$ 8.21	\$ 7.93	\$ .28
Residential recycle rate -	\$ 4.30	\$ 3.56	\$ .74
Total rate -	\$12.51	\$11.49	\$1.02

<sup>\*\*</sup> Additional trash carts available for an additional monthly fee of \$6.50 each



The new residential trash rate reflects an increase of 3.5%.

The new residential recycle rate reflects an increase of 20.79%. The total residential rate will increase by 8.86%.

Under this option, commercial and roll-off rates will also increase by 10%.

The primary factors driving our proposed increase include; labor, maintenance and vehicle operating expenses. Additionally, over the last few of years we have experienced significant increases to our recycling processing costs, as well as significant decreases to the secondary commodity market pricing for the recovered materials.

<u>Labor costs</u> – Republic recognizes the service expectations of residents in Mansfield, and accordingly we have made investments in our labor force operating in the Mansfield community. Due to the demand for CDL and DOT qualified drivers driven mostly by the significant growth we've seen here in North Texas region, we've increased the rate of pay to our drivers in order to retain those drivers. Additionally, Republic has invested in several training programs including safety, and has increased benefit packages for our drivers to incentivize and attract quality drivers, and to shore up our retention efforts. Additionally, it is becoming more challenging each year to attract and retain helper labor for our residential manual collection operations. Each of the last few years we've had to increase the base rates for both drivers and helpers. As a result of these investments, we have been able to minimize the turnover to our labor force in Mansfield. We firmly believe that the consistency and quality of service delivery is directly related to our efforts and investments in our labor force.

Maintenance costs – Republic Services recently implemented a new nationwide maintenance program entitled One Fleet. The goal of the program is to standardize our maintenance procedures and facilities across the country, which allows us to streamline our inventory control and emphasize preventative maintenance efforts. The results of these efforts include; reduced mechanical failures in the field, which results in consistent and timely service delivery, and has vastly improved our safety performance. In fact, Republic Services is 42% safer than the industry average. These results are directly related to the investments we've made in our equipment and maintenance programs.

<u>Vehicle operating costs</u> – Our annual vehicle operating costs have risen at mostly historical norms and have not significantly impacted our financial returns in Mansfield.

Residential recycling processing and sale of materials — Over the last few years Republic Services, as well as the entire industry, has experienced major shifting dynamics in the recycling processing and commodity sales sector of our business. We are seeing less paper and fiber materials, which is historically a more profitable commodity, and more plastics, which are much less profitable. Additionally, commodity pricing for all materials are lower overall resulting in a substantial negative financial impact on our residential recycling programs.



Republic collected approximately 4,437 tons of materials from the residential curbside recycling program in 2017. When you consider the fact that the difference in the processing cost per ton and the per ton sale of commodities, has had a net negative effect of about (\$58 per ton) over the last few years, the resulting financial impact is about \$235,000 in additional annual cost. Our proposed recycling pricing reflects an expectation of 25% improvement to commodity sales over the term of the agreement with the remaining additional cost captured through the annual increase.

<u>Price Increase Methodology</u> – Our current agreement incorporates increase language that indexes the Consumer Price Index for All Urban Consumers, DFW Region (CPI-U), which is primarily a consumer driven index and does not accurately reflect the actual major operating expense categories we experience in our industry. As a result, we have experienced a situation over the last few years where expenses have exceeded our revenue growth as a result of using the CPI-U. We believe that a different index – Water, Sewer, Trash – (WST), (CUUR0000SEHG), as published by the Bureau of Labor Statistics, is much more reflective of our operating expenses and propose to incorporate that index into our agreement. Republic is willing to discuss capping the annual increase amount; however our proposal contemplates a minimum annual increase of three percent (3%).

We are happy to meet with the City to further discuss the elements or our proposals.

Republic Services highly values the partnership we've developed over the last ten years and look forward to a continued mutually beneficial relationship with the citizens and businesses of Mansfield.

Respectfully,

Vince Hrabal, Municipal Services Manager

Republic Services

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# <u>ATTACHMENT I</u>

#### **CITY OF MANSFIELD**

# REPUBLIC SERVICES FRANCHISED CITY RATES

# AMENDED AND EFFECTIVE OCTOBER 1, 2017

Residential	•	<u> Trash</u>	R	<u>ecycle</u>	,	<u>Total</u>
Regular Residential	\$	7.93	\$	3.56	\$	11.49
Senior Citizen/Handicapped	\$	6.98	\$	3.56	\$	10.54
Addt'l Recycle Residential Cart	\$	3.19	Εa	ı.		
Replacement Cart	\$	53.24				
Cart Repair (New lid, wheel, or axle)	\$	10.64	(R	esident	cau	used damage only)
	<u>Ba</u>	se Rate	ffec	tive Rat	<u>e</u>	
Commercial Cart Service	\$	38.38	\$	37.65		
Additional Cart-Trash Service	\$	7.96	\$	7.96		
Commercial Recycle Cart	\$	8.69		8.52		
Addt'l Commercial Recycle Cart	\$	4.07		4.07		
Additional Cart-Trash Service Commercial Recycle Cart	\$ \$ \$	38.38 7.96 8.69	\$	37.65 7.96 8.52	<u>e</u>	

Brush Chipper per hour with a one-hour minimum charge

\$ 105.10

# COMMERCIAL FRONT-LOAD RATES

	Base Contract Rates													
SIZE		1xwk		2xwk	3xwk	4xwk	5xwk	6xwk	E	XTRA				
2 YD	\$	62.40	\$	92.50	\$ 121.94	\$ 151.72	\$ 181.48	\$ 219.64	\$	25.22				
3 YD	\$	73.18	\$	131.88	\$ 184.97	\$ 241.86	\$ 298.76	\$ 364.29	\$	34.94				
4 YD	\$	92.15	\$	159.85	\$ 229.64	\$ 299.43	\$ 369.13	\$ 465.02	\$	44.65				
6 YD	\$	115.86	\$	205.21	\$ 294.56	\$ 383.90	\$ 473.27	\$ 620.00	\$	58.24				
8 YD	\$	153.74	\$	258.64	\$ 349.27	\$ 439.91	\$ 530.52	\$ 691.49	\$	77.64				

	Effective Commercial Rates													
SIZE		1xwk		2xwk	3xwk 4xwk		5xwk	6xwk	E	XTRA				
2 YD	\$	61.21	\$	90.74	\$ 119.62	\$ 148.84	\$ 178.03	\$ 215.47	\$	24.74				
3 YD	\$	71.79	\$	129.37	\$ 181.46	\$ 237.26	\$ 293.08	\$ 357.37	\$	34.28				
4 YD	\$	90.40	\$	156.81	\$ 225.28	\$ 293.74	\$ 362.12	\$ 456.18	\$	43.80				
6 YD	\$	113.66	\$	201.31	\$ 288.96	\$ 376.61	\$ 464.28	\$ 608.22	\$	57.13				
8 YD	\$	150.82	\$	253.73	\$ 342.63	\$ 431.55	\$ 520.44	\$ 678.35	\$	76.16				

Base Rate ffective Rate

# Misc Charges - Commercial Front Load

Delivery	\$ 80.48	\$ 78.95	
Casters	\$ 17.85	\$ 17.85	month
Obstruction, Return trip fee	\$ 18.60	\$ 18.25	
Containers with enclosures or gates -	\$ 1.96	\$ 1.96	per lift
Lockbars	\$ 8.54	\$ 8.54	per month
Lockbar Installation Fee	\$ 80.57	\$ 80.57	One time installation fee

**COMMERCIAL ROLL-OFF RATES** 

	Base Commercial Roll Off Contract Rates													
SIZE	TYPE	DEL	100000000000000000000000000000000000000	NTAL R DAY	HAUL & DISPOSA L PER LOAD	DEPOSIT PER CONT								
20 YD	OPEN	\$	99.04	\$	4.95	\$ 346.67	\$ 552.77							
30 YD	OPEN	\$ 99.04		\$	4.95	\$ 371.43	\$ 580.87							
40 YD	OPEN	\$	99.04	\$	4.95	\$ 433.33	\$ 638.30							
28 YD	COMP	NI	EGO	NEGO		\$ 433.33	NEGO							
30 YD	COMP	N	EGO	NE	EGO	\$ 445.71	NEGO							
35 YD	COMP	NEGO		NE	EGO	\$ 476.68	NEGO							
40 YD	COMP	NEGO		NEGO		\$ 495.24	NEGO							
42 YD	COMP	NE	NE	EGO	\$ 495.24	NEGO								

Obstruction-Return Fee-Same as Delivery fee

\$ 99.04

	Effective Commercial Roll Off Contract Rates													
SIZE	TYPE	DEL		NTAL R DAY	HAUL & DISPOSA L PER LOAD	DEPOSIT PER CONT								
20 YD	OPEN	\$	97.16	\$	4.95	\$ 340.08	\$ 552.77							
30 YD	OPEN	\$ 97.16		\$	4.95	\$ 364.37	\$ 580.87							
40 YD	OPEN	\$	97.16	\$	4.95	\$ 425.10	\$ 638.30							
28 YD	COMP	N	NEGO NEGO \$ 425.10		\$ 425.10	NEGO								
30 YD	COMP	N	EGO	N	EGO	\$ 437.24	NEGO							
35 YD	COMP	N	NEGO		EGO	\$ 467.62	NEGO							
40 YD	ĊOMP	NEGO		NEGO		NEGO \$ 485.83		\$ 485.83	NEGO					
42 YD	COMP	NI	EGO	NI	EGO	\$ 485.83	NEGO							

Obstruction-Return Fee-Same as Delivery fee

\$ 97.16

Commercial Franchise Fee %

#### CITY OF MANSFIELD

# Proposed Rates - Current Services

Residential		<u>Trash</u>	<u>Re</u>	<u>cycle</u>		<u>Total</u>
Regular Residential	\$	8.80	\$	4.30	\$	13.10
Senior Citizen/Handicapped	\$	7.75	\$	4.30	\$	12.05
Addt'l Recycle Residential Cart	\$	3.85	Ea.			
Replacement Cart	\$	64.31				
Cart Repair (New lid, wheel, or axle)	\$	12.85	(Res	ident ca	ause	d damage only)
	Ba	ase Rate				
Commercial Cart Service	\$	41.79				
Additional Cart-Trash Service	\$	8.84				
Commercial Recycle Cart	\$	10.50				
Addt'l Commercial Recycle Cart	\$	4.92				

Bulk Brush Collection- per hour with a one-hour minimum charge

\$ 125.00

#### **COMMERCIAL FRONT-LOAD RATES**

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	Proposed Rates													
SIZE	1xwk 2xwk			3xwk		4xwk		5xwk		6xwk		XTRA		
2 YD	\$	67.33	\$	99.81	\$	131.58	\$	163.72	\$	195.83	\$	237.02	\$	27.21
3 YD	\$	78.97	\$	142.31	\$	199.61	\$	260.99	\$	322.39	\$	393.11	\$	37.71
4 YD	\$	99.44	\$	172.49	\$	247.81	\$	323.11	\$	398.33	\$	501.80	\$	48.18
6 YD	\$	125.03	\$	221.44	\$	317.86	\$	414.27	\$	510.71	\$	669.04	\$	62.84
8 YD	\$	165.90	\$	279.10	\$	376.89	\$	474.71	\$	572.48	\$	746.19	\$	83.78
2 YD Comp	\$	235.66	\$	349.35	\$	460.54	\$	573.03	\$	685.42	\$	829.56	\$	95.25
3 YD Comp	\$	276.39	\$	498.07	\$	698.62	\$	913.45	\$	1,128.36	\$	1,375.87	\$	131.98
4 YD Comp	\$	348.04	\$	603.72	\$	867.33	\$	1,130.90	\$	1,394.16	\$	1,756.29	\$	168.63
6 YD Comp	\$	437.59	\$	775.04	\$	1,112.50	\$	1,449.95	\$	1,787.48	\$ :	2,341.65	\$	219.95

# Misc Charges - Commercial Front Load

	Rates	
Delivery \$	86.85	
Casters \$	19.64	month
Obstruction, Return trip fee \$	20.08	
Containers with enclosures or gates - \$	2.16	per lift
Lockbars \$	9.39	per month
Lockbar Installation Fee \$	88.63	One time installation fee
Additional Yardage Fee \$	14.60	per cubic yard

# COMMERCIAL ROLL-OFF RATES

	Base Commercial Roll Off Contract Rates												
SIZE	TYPE	DELIVERY			DIS	AUL & SPOSAL R LOAD	DE	POSIT					
20 YD	OPEN	\$	\$ 106.88		163.35	\$	374.09	\$	608.05				
30 YD	OPEN	\$	106.88	\$	163.35	\$	400.81	\$	638.96				

40 YD	OPEN	\$ 106.88	\$ 163.35	\$	467.61	\$	703.13		
28 YD	COMP	NEGO NEGO \$ 467.61		- 1	NEGO				
30 YD	COMP	NEGO	O NEGO		480.96	ı	NEGO		
35 YD	COMP	NEGO	NEGO		514.38	- 1	NEGO		
40 YD	COMP	NEGO	NEGO	\$	534.41	-	NEGO		
42 YD	COMP	NEGO	NEGO	\$	534.41	1 NEGO			
Obstruction/Return/Relocate Fee - Same as							106.88		
Tonnage overage	\$	31.72							

Commercial Franchise Fee %

# **CITY OF MANSFIELD**

# Proposed Rates - Current Services

Residential		<u>Trash</u>	Re	cycle		Total		
Regular Residential	\$	8.21	\$	4.30	\$	12.51		
Senior Citizen/Handicapped	\$	7.22	\$	4.30	\$	11.52		
Addt'l Recycle Residential Cart	\$	3.85	Ea.					
Replacement Cart	\$	64.31						
Cart Repair (New lid, wheel, or axle)	\$	12.85	(Resident caused damage only					
	Ba	ase Rate						
Commercial Cart Service	\$	38.97						
Additional Cart-Trash Service	\$	8.24						
Commercial Recycle Cart	\$	10.50						
Addt'l Commercial Recycle Cart	\$	4.92						

Bulk Brush Collection- per hour with a one-hour minimum charge

\$ 125.00

# **COMMERCIAL FRONT-LOAD RATES**

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	Proposed Rates													
SIZE	SIZE 1xwk			2xwk 3xwk			4xwk		5xwk		6xwk		E	XTRA
2 YD	\$	67.33	\$	99.81	\$	131.58	\$	163.72	\$	195.83	\$	237.02	\$	27.21
3 YD	\$	78.97	\$	142.31	\$	199.61	\$	260.99	\$	322.39	\$	393.11	\$	37.71
4 YD	\$	99.44	\$	172.49	\$	247.81	\$	323.11	\$	398.33	\$	501.80	\$	48.18
6 YD	\$	125.03	\$	221.44	\$	317.86	\$	414.27	\$	510.71	\$	669.04	\$	62.84
8 YD	\$	165.90	\$	279.10	\$	376.89	\$	474.71	\$	572.48	\$	746.19	\$	83.78
2 YD Comp	\$	235.66	\$	349.35	\$	460.54	\$	573.03	\$	685.42	\$	829.56	\$	95.25
3 YD Comp	\$	276.39	\$	498.07	\$	698.62	\$	913.45	\$	1,128.36	\$	1,375.87	\$	131.98
4 YD Comp	\$	348.04	\$	603.72	\$	867.33	\$	1,130.90	\$	1,394.16	\$	1,756.29	\$	168.63
6 YD Comp	\$	437.59	\$	775.04	\$	1,112.50	\$	1,449.95	\$	1,787.48	\$ 2	2,341.65	\$	219.95

# Misc Charges - Commercial Front Load

	<u>Rates</u>	
Delivery \$	86.85	
Casters \$	19.64	month
Obstruction, Return trip fee \$	20.08	
Containers with enclosures or gates - \$	2.16	per lift
Lockbars \$	9.39	per month
Lockbar Installation Fee \$	88.63	One time installation fee
Additional Yardage Fee \$	14.60	per cubic yard

# COMMERCIAL ROLL-OFF RATES

Base Commercial Roll Off Contract Rates										
SIZE	TYPE	DE	LIVERY		ENTAL ONTHLY	DIS	AUL & SPOSAL R LOAD	DEPOSIT PER CONT		
20 YD	OPEN	\$	106.88	\$	163.35	\$	374.09	\$	608.05	
30 YD	OPEN	\$	106.88	\$	163.35	\$	400.81	\$	638.96	

40 YD	OPEN	\$ 106.88	\$ 163.35	\$	467.61	\$	703.13
28 YD	COMP	NEGO	NEGO NEGO \$ 467.61		1	VEGO	
30 YD	COMP	NEGO NEGO \$ 480.96		480.96	-	VEGO	
35 YD	COMP	NEGO	NEGO	\$	514.38	-	VEGO
40 YD	COMP	NEGO	NEGO NEGO \$ 534.41		-	NEGO	
42 YD	COMP	NEGO	NEGO	\$	534.41	I	VEGO
Obstruction/Return/Relocate Fee - Same as							
Tonnage overage fee - Loads exceeding 8 tons (Additional per ton)							

Commercial Franchise Fee %

Summary-Rate Comparison - (Note: Depicted rates are net to contractor after franchise fee deduction)

	M	ansfield	Mansfield		Ma	nsfield		
	Cu	rrent	Pro	posed-1	Pro	posed 2	Ar	ea Avg
Residential Trash Rate	\$	7.14	\$	7.92		7.39	\$	9.50
Residential Recycle Rate	\$	3.20	\$	3.87		3.87	\$	2.54
Total Rate	\$	10.34	\$	11.79		11.26	\$	11.63
<b>Commercial Rates</b>								
2yd-1xwk	\$	56.31	\$	61.94	\$	61.94	\$	64.46
2yd-2xwk	\$	83.48	\$	91.83	\$	91.83	\$	107.84
2yd-3xwk	\$	110.05	\$	121.05	\$	121.05	\$	157.37
2yd-4xwk	\$	136.93	\$	150.62	\$	150.62	\$	204.60
2yd-5xwk	\$	163.79	\$	180.16	\$	180.16	\$	258.76
2yd-6xwk	\$	198.23	\$	218.06	\$	218.06	\$	306.29
3yd-1xwk	\$	66.05	\$	72.65	\$	72.65	\$	76.15
3yd-2xwk	\$	119.02	\$	130.93	\$	130.93	\$	131.98
3yd-3xwk	\$	166.94	\$	183.64	\$	183.64	\$	191.53
3yd-4xwk	\$	218.28	\$	240.11	\$	240.11	\$	251.54
3yd-5xwk	\$	269.63	\$	296.60	\$	296.60	\$	310.55
3yd-6xwk		328.78	\$	361.66	\$	361.66	\$	371.25
4yd-1xwk	\$	83.17	\$	91.48	\$	91.48	\$	95.39
4yd-2xwk	-	144.27	\$	158.69	\$	158.69	\$	158.09
4yd-3xwk		207.26	\$	227.99	\$	227.99	\$	227.09
4yd-4xwk		270.24	\$	297.26	\$	297.26	\$	293.68
4yd-5xwk		333.15	\$	366.46	\$	366.46	\$	359.49
4yd-6xwk		419.69	\$	461.66	\$	461.66	\$	436.53
6yd-1xwk		104.57	\$	115.03	\$	115.03	\$	116.83
6yd-2xwk		185.21	\$	203.72	\$	203.72	\$	201.58
6yd-3xwk		265.75	\$	292.43	\$	292.43	\$	288.15
6yd-4xwk		346.48	\$	381.13	\$	381.13	\$	379.38
6yd-5xwk		427.14	\$	469.85	\$	469.85	\$	465.77
6yd-6xwk	(5)	559.56	\$	615.52	\$	615.52	\$	554.98
8yd-1xwk		138.75	\$	152.63	\$	152.63	\$	143.60
8yd-2xwk		233.43	\$	256.77	\$	256.77	\$	255.59
8yd-3xwk		315.22	\$	346.74	\$	346.74	\$	351.90
8yd-4xwk		397.03	\$	436.73	\$	436.73	\$	454.43
8yd-5xwk	\$	478.80	\$	526.68	\$	526.68	\$	564.14
8yd-6xwk		624.08	\$	686.49	\$	686.49	\$	685.15
Avg Rate per Yard	\$	3.56	\$	3.92	\$	3.92	\$	4.06
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Roll Off								
Roll Off Rental	\$	136.62	\$	150.28	\$	150.28	\$	140.91
Roll Off Delivery		89.39	\$	98.33	\$	98.33	\$	85.65
20yd Haul		312.87	\$	344.16	\$	344.16	\$	319.31
30yd Haul		335.22	\$	368.75	\$	368.75	\$	307.26
40yd Haul		391.09	\$	430.20	\$	430.20		360.92
30ydC Haul		402.26	\$	442.48	\$	442.48		392.61
35ydC Haul		430.21	\$	473.23	\$	473.23		419.04
40ydC Haul		446.96	\$	491.66	\$	491.66		414.41
42ydC Haul		446.96	\$	491.66	\$	491.66		414.41
•					9.5		***	